

Becoming an Integrated Care System (ICS)

Rt Hon Patricia Hewitt, Independent Chair, Norfolk and Waveney Health and Care Partnership

April 2021



Our partnership

We are a partnership of local health and care organisations working together to improve the health, wellbeing and care of people living in Norfolk and Waveney.

Our three goals

1. To make sure that people can live as healthy a life as possible.

This means preventing avoidable illness and tackling the root causes of poor health – how healthy you are should not depend on where you live.

2. To make sure that you only have to tell your story once.

Too often people have to explain to different health and care professionals what has happened in their lives, why they need help, the health conditions they have and which medication they are on. Services have to work better together.

3. To make Norfolk and Waveney the best place to work in health and care.

Having the best staff, and supporting them to work well together, will improve the working lives of our staff, and mean people get high quality, personalised and compassionate care.

Our principles and behaviours

We work together with one common purpose – to improve the health, wellbeing and care of people living in Norfolk and Waveney.

We will put prevention first and support people to improve their own health and wellbeing.

We will work together to tackle inequalities.

We will make decisions that reflect the different circumstances and needs of different people and places.

We will build open, trusting and accountable relationships.

We value leadership at every level: decisions will be made at the right level, not centralised to one level.

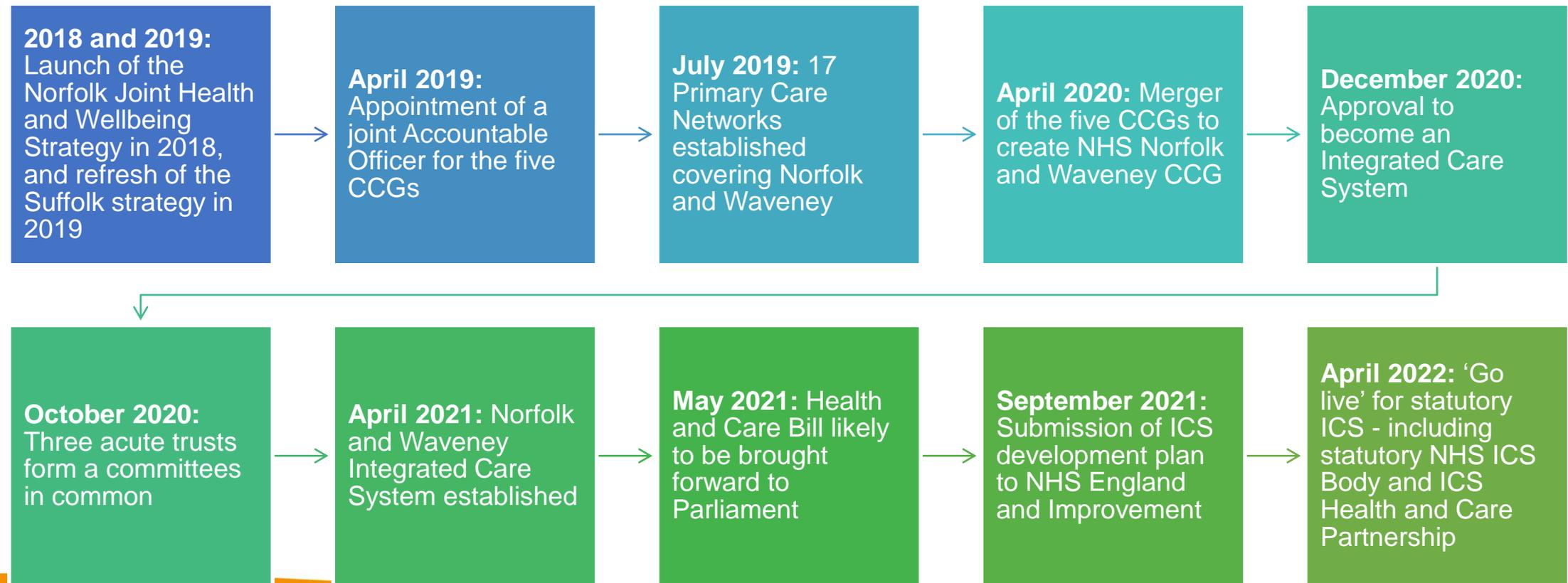
We treat people as equal partners in their care and fully involve them in decision-making.

We know our workforce are the heart of our system and fully engage them in decision-making.

We will create a sustainable, integrated care system.

Timeline

Here are some of the key developments in our journey to becoming an Integrated Care System:



The NHS White Paper, March 2021: Key messages

Purpose of integrated care systems

•1

- Improving population health and healthcare;

•2

- Tackling unequal outcomes and access;

•3

- Enhancing productivity and value for money; and

•4

- Helping the NHS to support broader social and economic development.

Two types of integration

• **Integration between NHS + Local Government and others**

The shared purpose of system working

• **Integration within the NHS**

1

Improving population health and healthcare;

2

Tackling unequal outcomes and access;

3

Enhancing productivity and value for money; and

4

Helping the NHS to support broader social and economic development.

'Triple aim'

A common organising principle for all NHS organisations



better health and wellbeing for everyone,



better quality of health services for all individuals, and



sustainable use of NHS resources.

Legal framework for integrated care

- The statutory **ICS NHS body** will be responsible for:
 - a plan to meet the **health** needs of their population;
 - **capital** plan for the NHS providers within their area; and
 - securing the **provision of health services** to meet population needs
- The ICS NHS board will, as a minimum, include an independent chair, the chief executive and representatives from NHS trusts, general practice and local authorities, with others determined locally.
- Some NHSE/I functions (e.g. commissioning primary care, dentistry and some specialist services and some regulation) will transfer to the ICS NHS body.

- The **ICS Health and Care Partnership** will be responsible for developing a plan that addresses the wider health, public health and social care needs of the system.
- The Health and Care Partnership will include NHS, local government, VCSE, care providers and others

- Both the ICS NHS body and the Health and Care Partnership will have to take account of the Health and Wellbeing Strategies from the Health and Wellbeing Boards

Working together to integrate care

Reducing bureaucracy

- The paper proposes to remove the current procurement rules that apply for NHS and public health service commissioners when arranging healthcare services.
- The proposal is to develop a new provider selection regime that will provide a framework for NHS bodies and local authorities to follow when deciding who should provide healthcare services.
- Duties for commissioners to act in the best interests of patients, taxpayers and the local population when making decisions about arranging healthcare services.
- Where there is no value to procuring services they can be arranged with the most appropriate provider.

Ensuring accountability and enhancing public confidence

- NHSE/I will formally merge, to be known as NHS England. Accountable for NHS performance, finance and care transformation.

Additional measures

The white paper also adds:

- **Social care:** The Department for Health and Social Care recognises the significant pressures faced by the social care sector and remains committed to bringing forward proposals this year.
- **Public health:** Our experience of the pandemic underlines the importance of a population health approach: preventing disease, protecting people from threats to health, and supporting individuals and communities to improve their health and resilience. The Government will publish in due course an update on proposals for the future design of the public health system.
- **Mental health:** The Government will also be bringing forward legislation to bring the Mental Health Act up to date, as set out in a separate white paper in January 2021: [Reforming the Mental Health Act](#).